

MEAT PROCESSINGSafety Climate Survey

What is Safety Climate?

Safety climate is like the mood of the worksite around safety (i.e., is it valued and prioritised?), whereas culture is more like the personality (i.e., what do people believe about safety?).

A positive safety climate influences the broader safety culture. For example, if workers think that management is committed to, and genuine about work health and safety, then they are likely to believe that safety practices are worthwhile and useful. Further, these workers will show this in their own behaviour and social interactions with others.

Safety climate varies by industry. Each industry has its own topics that demonstrate safety is a priority. In the meat processing industry, these are:

- 1. Production link setup
- 2. Safety training
- 3. Safety priority
- 4. Supervisor support

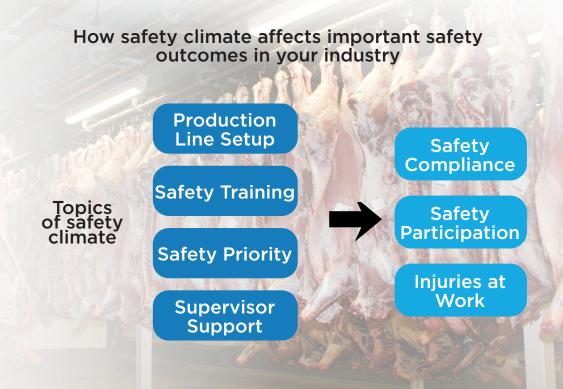
Why measure Safety Climate?

Safety climate is known as a 'leading safety indicator' because it tells us where we should focus our improvements efforts before accidents happen.

A positive safety climate, one where workers experience a strong commitment to safety, is likely to lead to better safety behaviours and fewer injuries.

Safety climate has also been linked to important outcomes such as job satisfaction, engagement and wellbeing/mental health.

By building and maintaining a positive safety climate, workplaces like yours can not only prevent negative events like injuries, but also save costs and create a more productive and engaged workforce.



How can I measure safety climate?

Safety climate is usually measured by a survey that workers complete. The survey will include a number of statements, usually between 10-20, that describe different ways of experiencing safety in the workplace. These items group together into 'topics' (usually 3-5 items each). People respond to each statement by rating how strongly they agree or disagree. Every "strongly disagree" response gets scored a value of 1, "disagree" a 2, "neither agree nor disagree" a 3, "agree" a 4, and every "strongly agree" response gets scored a 5.

An overall safety climate score is calculated, as well as scores for each 'topic' (groups of survey statements about a particular topic, for example, co-worker safety or safety priority). These scores tell us where to focus our improvement efforts.

Scores that are 3.5 or below would be considered clear areas of improvement. Scores 3.6 to 4.0 are generally fair and should be monitored. Scores of 4.0 or above are areas of

strength where safety is seen as a prioritised and important goal.

An overall safety climate score for each survey respondent is calculated by adding up the scores across all statements, and dividing this figure by the total number of statements in the survey. Any statements without a response marked are left out of the calculation.

To arrive at a safety climate score for a team, or an entire workplace, you calculate the average safety climate score across the members of the team, or across all workplace members.

Scores for each safety climate 'building block' (groups of survey statements about a particular topic, for example, co-worker safety or safety priority) can be calculated as well. To do so, only include responses to the statements that are part of the building block. These building block scores give information about where and at whom to target improvement initiatives.

How to score your safety climate survey results

Production S1 S2 S3 Divided by 3 **Line Setup Safety Training S7** Divided by 4 **S4 S5 S6 Safety Priority S8 S9 S11** Divided by 4 **S10** Supervisor **S12 S13 S14** S15 Divided by 4 Support Overall Safety Climate Divided by 15 All statements added together



Safety Climate Scale

Listed below are a number of statements regarding where you currently work. Please rate how strongly you agree or disagree with each one, based on your experiences at your current worksite. Place a mark or tick in the box that best matches how you feel.

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S1. At this organisation, the production lines are designed so product flows smoothly.	
S2. At this organisation, the production machines have enough guards and safety barriers that workers can work safely.	
S3. At this organisation, safe production processes are clearly documented and communicated.	
S4. At this organisation, workers can easily find safety documents and information.	
S5. At this organisation, safety instructions are explained simply so everyone can understand.	
S6. At this organisation, workers are supported to learn how to use safe production techniques (e.g., cutting, lifting).	
S7. At this organisation, workers are supported to learn how to use production machines and equipment safely.	
S8. Management allows workers to stop the production line without punishment if there is a safety issue.	
S9. Management considers how changes in the workplace could put pressure on production lines.	
S10. Management are open to new ways of doing production work so safety is improved.	
S11. Management are always looking for ways to improve safety in production areas.	
S12. Supervisors make sure workers are confident to do their jobs safely before the shift starts.	
S13. Supervisors share safety information with the workers on the floor.	
S14. When talking about safety matters, supervisors make sure everyone understands.	
S15. Supervisors build up workers' safety-related skills and knowledge	



How can I measure safety performance?

Safety performance can be measured by asking workers to self-report how often they demonstrate various behaviours in the workplace. Specific safety behaviours were identified by consulting directly with workers from industry and combining this information with results of previous scientific research.

As a result, the responses received to these safety performance items are highly relevant and will provide extra insights into where areas of safety capability among workers is strongest, and where it may be weakest. Safety performance information can be used to design targeted safety training or awareness sessions and also identify a baseline against which future change can be measured.

If you have advanced statistical knowledge or access to this expertise, the associations between safety climate results and these safety performance items can be evaluated. Such information will help to target areas of safety climate improvement because they will show which topic areas (in addition to the overall safety climate) are most strongly associated with safety behaviour.

To score the safety behaviour items and develop an overall safety performance metric,

simply assign consecutive numbers to each item response. Each 'never' response gets scored as a 1, 'sometimes' is scored as a 2, 'about half the time' is scored as a 3, 'most of the time' is scored as a 4, and 'always' is scored as a 5. Calculate an average across all the safety behaviour items by adding the scored values and dividing by the number of items.

Usually, an average safety performance value of 4 or greater is seen as an area of strength. Anything less than a 4 should be targeted for improvement. Individual safety behaviour averages can be examined to identify which one(s) are driving the overall safety performance result.

In a similar way to the safety climate survey calculations, either team or organisation values can be calculated. Simply divide the survey responses into groups based on the demographic(s) and then calculate the averages for each group separately.

These building block scores give information about where and at whom to target improvement initiatives.

How to score your safety performance survey results

Overall Safety Performance All statements added together

Divided by 9



Safety Performance Scale

Listed below are a number of behaviours that you might show in your current workplace. Thinking about your most recent experiences at work, please rate how frequently you show each behaviour.

I report all safety incidents to my supervisor

I stop the production line if I notice a significant safety risk

I use the correct cutting and lifting techniques to maintain safety

I look out for the safety of my co-workers on the production line

I teach new workers how to operate machines and equipment safely

I provide feedback on how production line safety can be improved

I speak up and ask questions if I am unsure or confused about safety matters

I speak up if I feel too tired or unwell to work safely

For additional resources on safety in Meat Processing, visit https://www.safework.nsw.gov.au/your-industry/manufacturing

For assistance with implementing this toolkit or more information please contact the Centre for WHS

Email us: contact@centreforwhs.nsw.gov.au Visit us: http://www.centreforwhs.nsw.gov.au

